

ORGANON & CO.
LIST OF SUBSIDIARIES

Organon & Co., a Delaware corporation, had the U.S. and international subsidiaries shown below as of December 31, 2022. Organon & Co. is not a subsidiary of any other entity. Certain subsidiaries have been omitted as they are not significant in the aggregate.

Name	Country or State of Incorporation or Organization
Organon Algeria SARL	Algeria
Organon Argentina S.R.L.	Argentina
Organon Pharma Pty Ltd	Australia
Organon Austria GmbH	Austria
Organon Belgium BV	Belgium
Organon Heist BV	Belgium
Organon BH d.o.o.	Bosnia
Organon Farmacêutica Ltda.	Brazil
Organon Canada Inc.	Canada
Organon Chile SPA	Chile
Organon (Shanghai) Pharmaceutical Technology Co., Ltd.	China, People's Republic of
Organon (Shanghai) Pharmaceutical Trading Co., Ltd.	China, People's Republic of
Organon Colombia S.A.S.	Colombia
Organon Pharma Costa Rica S de R.L.	Costa Rica
Organon Pharma d.o.o.	Croatia
Organon Czech Republic s.r.o.	Czech Republic
Organon Denmark ApS	Denmark
Organon-Ecuador S.A.	Ecuador
Organon Pharmaceutical Egypt LLC	Egypt
Organon R&D Finland Oy	Finland
Novuro Oy	Finland
Organon Finland Oy	Finland
Organon France SAS	France
Organon Healthcare GmbH	Germany
Organon Hong Kong Limited	Hong Kong
Organon Hungary Korlatolt Felelossegu Tarsasag	Hungary
Fulford (India) Limited	India
Organon (India) Private Limited	India
PT Organon Pharma Indonesia Tbk	Indonesia
Organon (Ireland) Ltd	Ireland
Organon Pharma (Ireland) Limited	Ireland
Organon Pharma Israel Ltd.	Israel
Organon Italia S.r.l.	Italy
Organon Japan Holdings G.K.	Japan
Organon K.K.	Japan
Organon Korea Co., Ltd.	Korea, Republic of
Organon Malaysia Sdn. Bhd.	Malaysia

Organon Comercializadora, S. de R.L. de C.V.			Mexico	
Productos Farmaceuticos Organon Mexicana S. de R.L. de C.V.			Mexico	
Schering-Plough S.A. de C.V.			Mexico	
Servicios Organon S. de R.L. de C.V.			Mexico	
Undra, S.A. de C.V.			Mexico	
Organon Maroc S.A.R.L.			Morocco	
GTS FI B.V.			Netherlands	
N.V. Organon			Netherlands	
OBS Human Health Holding B.V.			Netherlands	
OBS International 9 B.V.			Netherlands	
Organon Mexico Holdings B.V.			Netherlands	
Organon (I.A.) B.V.			Netherlands	
Organon (I.A.) II B.V.			Netherlands	
Organon Argentina Holdings B.V.			Netherlands	
Organon Asia Holdings B.V.			Netherlands	
Organon Canada Holdings B.V.			Netherlands	
Organon Foreign Debt Co-Issuer B.V.			Netherlands	
Organon Holding I B.V.			Netherlands	
Organon Holdings 9 B.V.			Netherlands	
Organon International Holdings 9 B.V.			Netherlands	
Organon International Holdings B.V.			Netherlands	
Organon Ireland Holdings B.V.			Netherlands	
Organon Japan Holdings B.V.			Netherlands	
Organon Participations B.V.			Netherlands	
Organon Pharma B.V.			Netherlands	
Organon New Zealand Limited			New Zealand	
Organon Norway A/S			Norway	
Organon Latin America Services S. de R.L.			Panama	
Organon Pharma S. de R.L.			Panama	
Organon BioSciences Peru S.R.L.			Peru	
Organon (Philippines) Incorporated			Philippines	
Organon Polska Sp. z.o.o.			Poland	
Organon Global Shared Services Center (GSS), Unipessoal Lda.			Portugal	
Organon Portugal, Sociedade Unipessoal Lda.			Portugal	
Organon Puerto Rico LLC			Puerto Rico	
Organon BioSciences S.R.L.			Romania	
Organon Limited Liability Company			Russian Federation	
Organon d.o.o. Belgrade			Serbia	
Organon Asia Pacific Services Pte. Ltd.			Singapore	
Organon Singapore Pte. Ltd.			Singapore	
Organon Slovakia s.r.o.			Slovakia	
Organon South Africa Pty Ltd.			South Africa	
Organon Salud, S.L.			Spain	
Organon Sweden AB			Sweden	
Organon Central East GmbH			Switzerland	
Organon GmbH			Switzerland	
Organon International GmbH			Switzerland	
Organon International Services GmbH			Switzerland	
Organon KSA GmbH			Switzerland	

Organon (Thailand) Ltd.			Thailand	
Organon Turkey Ilaclari Limited Sirketi			Turkey	
Organon Ukraine Limited Liability Company			Ukraine	
Organon Pharma FZ-LLC			United Arab Emirates	
Dashtag			United Kingdom	
Organon Pharma (UK) Limited			United Kingdom	
Alydia Health, Inc.			Delaware, USA	
Organon Canada Holdings LLC			Delaware, USA	
Organon Global Inc.			Delaware, USA	
Organon LLC			Delaware, USA	
Organon Pharma Holdings LLC			Delaware, USA	
Organon Trade LLC			Delaware, USA	
Organon USA LLC			New Jersey, USA	

Exhibit 21.1

ORGANON & CO.
LIST OF BRANCHES, REPRESENTATIVE OFFICES
AND SCIENTIFIC OFFICES

The following are branches, representative offices, and scientific offices of Organon & Co. as of December 31, 2022.
Certain subsidiaries have been omitted as they are not significant in the aggregate.

Name	Country of Organization
Organon (I.A.) BV - Bulgaria Branch	Bulgaria
Organon (Shanghai) Pharmaceutical Technology Co., Ltd. - Beijing Branch	China, People's Republic of
Organon (Shanghai) Pharmaceutical Technology Co., Ltd. - Guangzhou Branch	China, People's Republic of
Organon (Shanghai) Pharmaceutical Technology Co., Ltd. - Hangzhou Branch	China, People's Republic of
Organon (Shanghai) Pharmaceutical Technology Co., Ltd. - Xuhui Branch	China, People's Republic of
Organon Pharma BV - Cyprus Branch	Cyprus
Organon Pharma BV - Estonia Representative Office	Estonia
Organon Central East GmbH - Jordan Representative Office	Jordan
Organon Pharma BV - Latvia Representative Office	Latvia
Organon Central East GmbH - Lebanon Representative Office	Lebanon
Organon Pharma BV - Lithuania Representative Office	Lithuania
Organon Belgium BV - Luxembourg Branch	Luxembourg
Organon Trade LLC - Dutch Representative office	Netherlands
Organon International Services GmbH - Dutch Representative Office	Netherlands
Organon Central East GmbH - North Macedonia Representative Office	North Macedonia
Organon KSA GmbH - Saudi Scientific Office	Saudi Arabia
Organon Pharma BV., Oss - Ljubljana Branch	Slovenia
Organon (I.A.) B.V. - Taiwan Branch	Taiwan, Province of China
The Representative Office of Organon Central East GmbH in Ho Chi Minh City	Vietnam
The Representative Office of Organon Central East GmbH in Hanoi City	Vietnam
The Representative Office of Organon Hong Kong Limited in Hanoi City	Vietnam